



NGĀ URI O MAIKUKU RĀUA KO HUATAKAROA 1891 TRUST

Annual Report

2024 / 2025

For the year ended 31 March 2025

Ngā puawaitanga o ngā moemoea o Maikuku rāua ko Huatakaroa



HE KUPU TĪMATANGA / OPENING

*Titiro ki runga o Pouerua
He maunga whakarongo ki ngā hau e whā
Ko Waitangi te awa tae rawa atu ki te
moana o Te Pēwhairangi
Ko Ngāti Rāhiri te hapū e
Ngā whenua o Waitangi e hora nei, e mihi
ana, e tangi ana ki te tangata
He tai e tangi ana i waho o Rehua, he tai
mihitanga pea, he tai mate
Haere i te ringa kaha o Aitua, te tangata i
kōwhakia ai te kauwai
O tērā e tangi mai rā, o tērā e tangi atu nei
Haere koutou, haere koutou, moe mai
Tīhei mauri ora
Ki te whaiao, ki te ao mārama*

There stands Pouerua,
open to the four winds.
Below, the Waitangi River flows
to the Bay of Islands.
Ngāti Rāhiri are the people of this place.
The lands of Waitangi call to us,
acknowledging and mourning those who
have passed.
The tides beyond the shore carry
remembrance,
greeting, lament, and loss.
Farewell to those taken by the strong
hand of Aitua,
those whose lines continue to call across
the generations.
Go now, rest in peace.
Tīhei mauri ora.
From the darkness, into the world of light.





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This report covers the year ended 31 March 2025. The Whānau Voice section is included as a post-reporting-period update.



01 / CHAIRPERSON'S REPORT

E ngā uri o Maikuku rāua ko Huatakaroa, tēnā koutou katoa.

On behalf of the Board, I am pleased to present the Annual Report of Ngā Uri o Maikuku rāua ko Huatakaroa 1891 Trust for the year ended 31 March 2025.

This has been a year focused on strengthening the foundations of the Trust. Much of our work has been practical and essential: holding regular board hui, improving financial systems, confirming our strategic direction, supporting our home marae and preparing the Trust for deeper engagement with hapū members.

During the year, trustees held ten board hui and one strategic planning workshop. That planning process helped shape the Trust's direction for the coming years and confirmed five key areas of focus: whānau strengthening, hapū development, social and community support, cultural revitalisation and beneficiary engagement.

A significant milestone was the Trust's first direct funding distributions to our home marae.

- **Te Tiriti o Waitangi Marae** received **\$5,000** towards mattresses and pillows for the Whare

Tūpuna, supporting the comfort, safety and manaakitanga of whānau and manuhiri.

- **Oromahoe B1 Marae Reserve** received **\$5,000** towards new bedding, including waterproof mattresses, pillows and foldaway beds, improving sleeping arrangements for whānau, kaumātua and visitors.

These were modest grants, but they were meaningful. Our marae are where we gather, grieve, celebrate, learn, host, reconnect and uphold tikanga. Supporting the practical needs of our marae is one way the Trust can give effect to its charitable purpose and contribute directly to whānau wellbeing.

The Trust also continued to strengthen its financial and administrative systems. During the year, we engaged Villa Chartered Accountants for compilation and advisory support, adopted Xero accounting software and continued improving the way we manage reporting, records and accountability.

For the year ended 31 March 2025, the Trust recorded total revenue of **\$36,590** and total expenses of **\$27,121**, resulting in a surplus of **\$9,469**. At year end, accumulated funds were **\$54,400**. This places the Trust in a stronger financial position than the previous year and provides a more stable base for the work ahead.

Continued on the next page →



01 / CHAIRPERSON'S REPORT

Although the whānau survey was completed after the reporting period, the Board has chosen to include a summary of its findings in this Annual Report. The survey is not reported as a completed 2024/25 activity; instead, it is included as a post-reporting-period update because it now guides our planning, funding priorities and future engagement with hapū members.

The survey confirmed that whānau want clearer communication, fair and transparent governance, opportunities to reconnect with whakapapa and tikanga, practical support around housing and cost-of-living pressures, stronger wellbeing pathways and more ways to contribute their own skills and knowledge. These insights will help shape the Trust's next phase of work.

I acknowledge my fellow trustees, **Emma Hepi** and **Dr Mary-Anne Baker**, for their time, care and commitment during the 2024/25 year. Dr Baker served as the Te Tii (Waitangi) B3 Trust (TTB3) appointed trustee and resigned in June 2025. We thank her for her contribution and acknowledge the experience and perspective she brought to the Board.

Following Dr Baker's resignation, the Trust welcomed **Ngāti Rangi Tawhiao** in July 2025 as the new TTB3 appointed trustee. We acknowledge Ngāti Rangi's appointment and the continuation of the relationship between the Trust and TTB3 through this role.

I also acknowledge **Emma Hepi**, who completes her term as trustee at this upcoming Annual General Meeting. Emma has served during an important foundation-building period for the Trust and we thank her for her contribution to the kaupapa.

The Board also acknowledges **Anita Tipene** for her exemplary administration and operational support; **TTB3** for its generous ongoing financial support; **Tupu Tonu** for supporting the survey through the Tūkua Fund; **Villa Chartered Accountants** for their professional support; and our Mārae for the work they continue to carry for our people.

Most importantly, I acknowledge our hapū members. The Trust exists to serve the descendants of Maikuku and Huatakaroa. Our responsibility is to listen carefully, act within our means and continue building the systems needed to turn whānau aspirations into practical support.

Mā pango, mā whero, ka oti ai te mahi.

With black and with red, the work will be completed.

Nāku noa, nā

Wiremu Tane, Chairperson



02 / WHO WE ARE

Ngā Uri o Maikuku rāua ko Huatakaroa 1891 Trust is a registered charitable trust established to support the descendants of Maikuku and Huatakaroa.

The Trust is grounded in whakapapa, whenua and responsibility to future generations. Its work is focused on supporting the wellbeing, cultural connection and collective aspirations of hapū members, while maintaining strong and transparent governance over the resources entrusted to it.

Guiding Kaupapa

Ngā puawaitanga o ngā moemoea o Maikuku rāua ko Huatakaroa

— The perceived dreams and aspirations of Maikuku and Huatakaroa for their many descendants.

Charitable Purposes

- Promoting health and wellbeing
- Supporting education and learning
- Relieving poverty and hardship
- Maintaining marae as places of historical and cultural significance within the rohe
- Supporting other charitable purposes that benefit the community

Strategic Pou

- Whānau strengthening: Supporting wellbeing, resilience and participation
- Hapū development: Building capability, connection, leadership and opportunity
- Social and community support: Responding to practical needs
- Cultural revitalisation: Strengthening connection to whakapapa, tikanga, te reo
- Beneficiary engagement: Improving communication and participation



03 / 2024/2025 AT A GLANCE

Governance & Community Impact



10 Board Hui & 1 Strategic Workshop

Increased meeting frequency to nearly double the previous year to strengthen oversight and planning.



\$10,000

Distributed to 2 Marae

The first-ever direct distributions made to Te Tiriti o Waitangi and Oromāhoe B1 Marae.



4

External Funding Applications

Proactively seeking diversified revenue to support future community resilience and wellbeing projects.

Service Measure Comparison (2024 vs 2025)

| | 2024 | 2025 |
|-----------------------|------|------|
| Board Meetings Held | 6 | 10 |
| Funding Distributions | 0 | 2 |
| External Applications | 0 | 4 |

Financial Stewardship



\$36,590

Total Revenue

Representing a significant increase from \$17,478 in the previous financial year.



\$9,469

Surplus for the Year

A successful reversal of the previous year's deficit, building a stable financial platform.



\$54,400

Accumulated Funds

Providing a solid reserve to seed future initiatives and leverage external match-funding.

Financial Position at Year-End

| | |
|------------------|----------|
| Total Expenses | \$27,121 |
| Cash at Year End | \$55,699 |

The Trust strengthened its governance foundations, made its first direct marae distributions, and entered the next phase with clearer systems, stronger reserves, and a developing evidence base for future whānau investment.



04 / GOVERNANCE AND PLANNING

A year of foundations

During the 2024/2025 year, the Board focused on strengthening the Trust's foundations so that future investment and community support could be delivered with greater clarity and accountability. This included confirming trustee and Charities Services records, progressing operational policies and procedures, maintaining regular financial approvals, and improving how the Trust records decisions, manages conflicts and assesses funding requests.

A major focus was strategic planning. In January 2025, trustees held a planning workshop to review progress, acknowledge capacity limits, and agree a clearer direction for the 2025–2030 period. The Board reaffirmed five core priorities: whānau strengthening, hapū development, cultural preservation, social needs and beneficiary engagement. This led into development of the 2025 Annual Work Plan, including a proposed beneficiary survey, funding criteria, marae support, cultural knowledge projects, and early planning for a Community Hub and Hokohoko Shop.

The Trust also made its first targeted marae distributions. The Board approved \$5,000 each for

Waitangi Marae and Oromahoe Marae to support mattress purchases, with formal applications and reporting expectations required. This reflected the Board's decision to focus available funds on collective, marae-based benefit rather than individual sponsorship requests during this period.

Funding readiness was another key area of work. NUOMRKH pursued or considered several funding opportunities, including community needs assessment, emergency preparedness, environmental, wellbeing and Tukua Fund opportunities. Some applications were unsuccessful, which helped the Board identify the need to strengthen funder relationships, clearly communicate the Trust's independence from TT3, and improve project alignment before future applications.

The year should be understood as a transition from establishment into planned delivery. While several projects were still in development at 31 March 2025, the Board had put in place clearer priorities, funding processes, policy direction and engagement plans to support the next stage of mahi.



05 / MARAE SUPPORT

During the 2024/2025 year, the Trust made its first direct funding distributions to its home marae — a total of \$10,000 in practical support.



MANAAKITANGA
Supporting the Whare Tūpuna

Te Tiriti o Waitangi Marae

\$5,000

Mattresses and pillows for the Whare Tūpuna

Practical support for hosting, comfort, hygiene and manaakitanga



Oromāhoe B1 Marae Reserve

\$5,000

Waterproof mattresses, pillows and foldaway beds

Practical support for whānau, kaumātua and manuhiri

"Modest grants — but meaningful. Marae are where whānau gather, grieve, celebrate and uphold tikanga."



06 / SUMMARY OF SERVICE PERFORMANCE

For the year ended 31 March 2025, the Trust's formal Statement of Service Performance records the practical outputs delivered during the year.

Key outputs for 2024/2025

| Service performance measure | 2025 | 2024 |
|---|------|------|
| Strategic planning session held | 1 | 0 |
| Trust Board meetings held | 10 | 6 |
| Annual General Meeting held | 1 | 1 |
| Execution of trustee election | 0 | 1 |
| Funding distributions to marae | 2 | 0 |
| External funding applications submitted | 4 | 0 |

What this means in plain language

The year was mainly about getting the Trust ready to deliver more confidently. Trustees increased their meeting activity, confirmed strategic direction, strengthened governance processes, supported two marae directly, and began preparing for wider engagement with hapū members.

These outputs show a shift from establishment work toward practical support. They also give the Trust a clearer base for future investment, stronger reporting, and more transparent decision-making.



07 / FINANCIAL SUMMARY

For the year ended 31 March 2025, the Trust recorded total revenue of \$36,590 and total expenses of \$27,121, resulting in a surplus of \$9,469.

| | | |
|---------------------|----------------------|--------------------|
| \$36,590 Revenue | \$27,121 Expenses | \$9,469 Surplus |
|---------------------|----------------------|--------------------|

Financial performance (2025 vs 2024)

| Financial measure | 2025 | 2024 |
|----------------------------------|----------|-----------|
| Total revenue | \$36,590 | \$17,478 |
| Total expenses | \$27,121 | \$19,674 |
| Surplus / (deficit) for the year | \$9,469 | (\$2,196) |

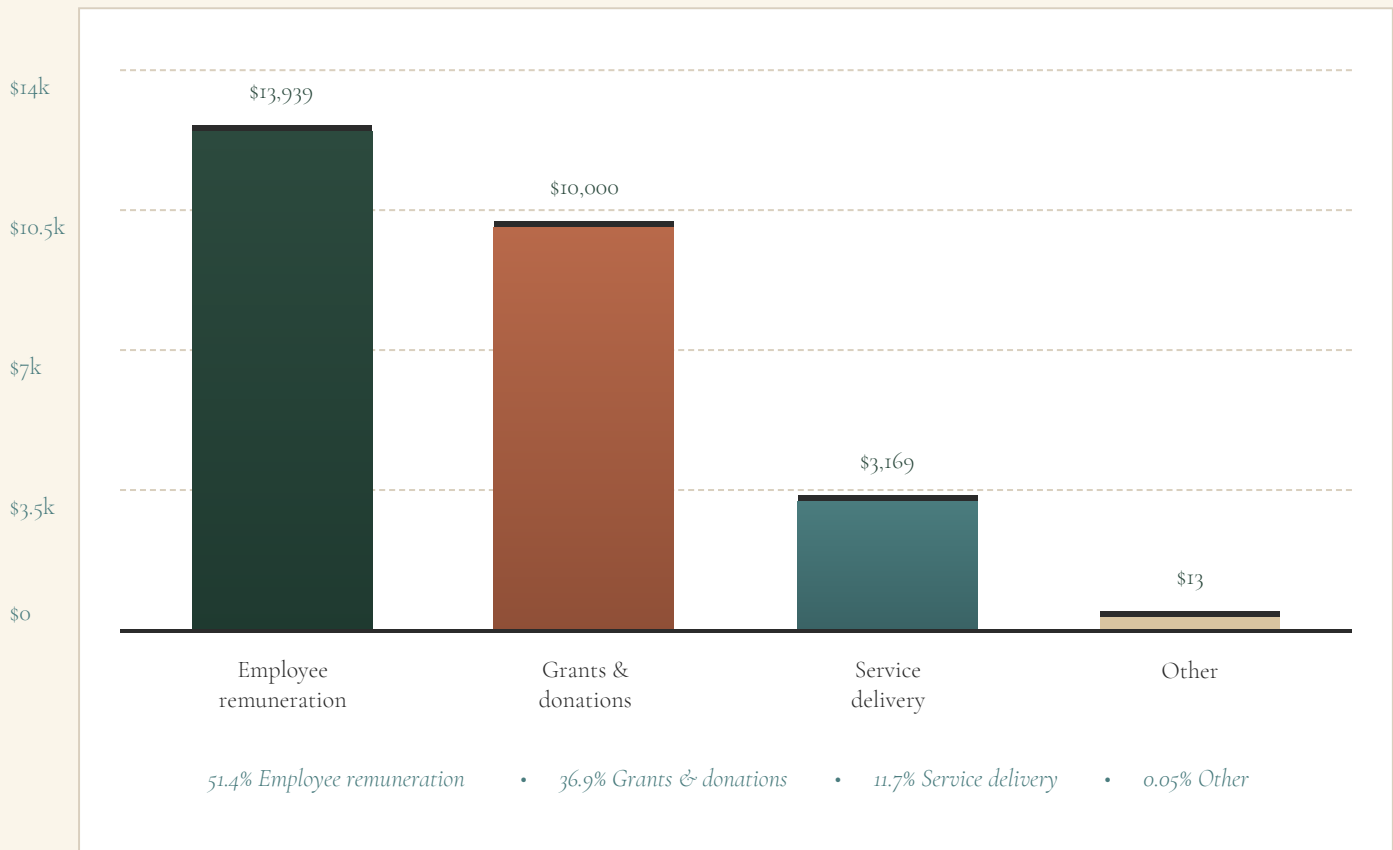
Expense breakdown

| | |
|--|-----------------|
| Employee remuneration and related expenses | \$13,939 |
| Expenses related to service delivery | \$3,169 |
| Grants and donations made | \$10,000 |
| Other expenses | \$13 |
| Total expenses | \$27,121 |



07 / FINANCIAL SUMMARY — continued

Where the spend went



Financial position (as at 31 March 2025)

| | |
|------------------------|----------|
| Bank accounts and cash | \$55,699 |
| Total assets | \$55,699 |
| Total liabilities | \$1,299 |
| Net assets | \$54,400 |
| Accumulated funds | \$54,400 |



08 / WHĀNAU VOICE: 2025 SURVEY INSIGHTS

POST-REPORTING-PERIOD UPDATE — Completed after the year ended 31 March 2025 and reported here to guide future planning

2025 Whānau Survey: Your Voice, Our Vision

Following the governance foundations established in the 2024/25 year, the Trust launched a pilot beneficiary survey to better align its 2025–2030 Strategic Work Plan with the community. These findings highlight the specific cultural, practical, and social priorities that will drive the Trust's future funding and planning.

WHAT WHĀNAU ASKED FOR

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WHĀNAU VOICES

Responses helped the Trust understand current needs, strengths, and future aspirations.



Cultural & Practical Sustenance

Whānau prioritized whakapapa, tikanga, reo, and wānanga alongside support for housing and cost of living.



Connection & Wellbeing

Requests focused on hauora pathways, gathering to reconnect, and sharing skills across generations.

HOW THE TRUST WILL RESPOND



Strategic Alignment

Survey findings will directly guide planning, funding priorities, and future reporting.



Enhanced Engagement

The Trust will implement multiple ways to stay informed and build stronger community partnerships.



08 / WHĀNAU VOICE: 2025 SURVEY INSIGHTS

— continued

POST-REPORTING-PERIOD UPDATE — Completed after the year ended 31 March 2025 and reported here to guide future planning

What whānau told us

The following insights summarise the headline findings from the 41 whānau who responded to the 2025 survey.



Skills & enterprise within the hapū

- Nearly half had business or marketing expertise
- One in three were running a business
- One in five were developing a new venture or side project

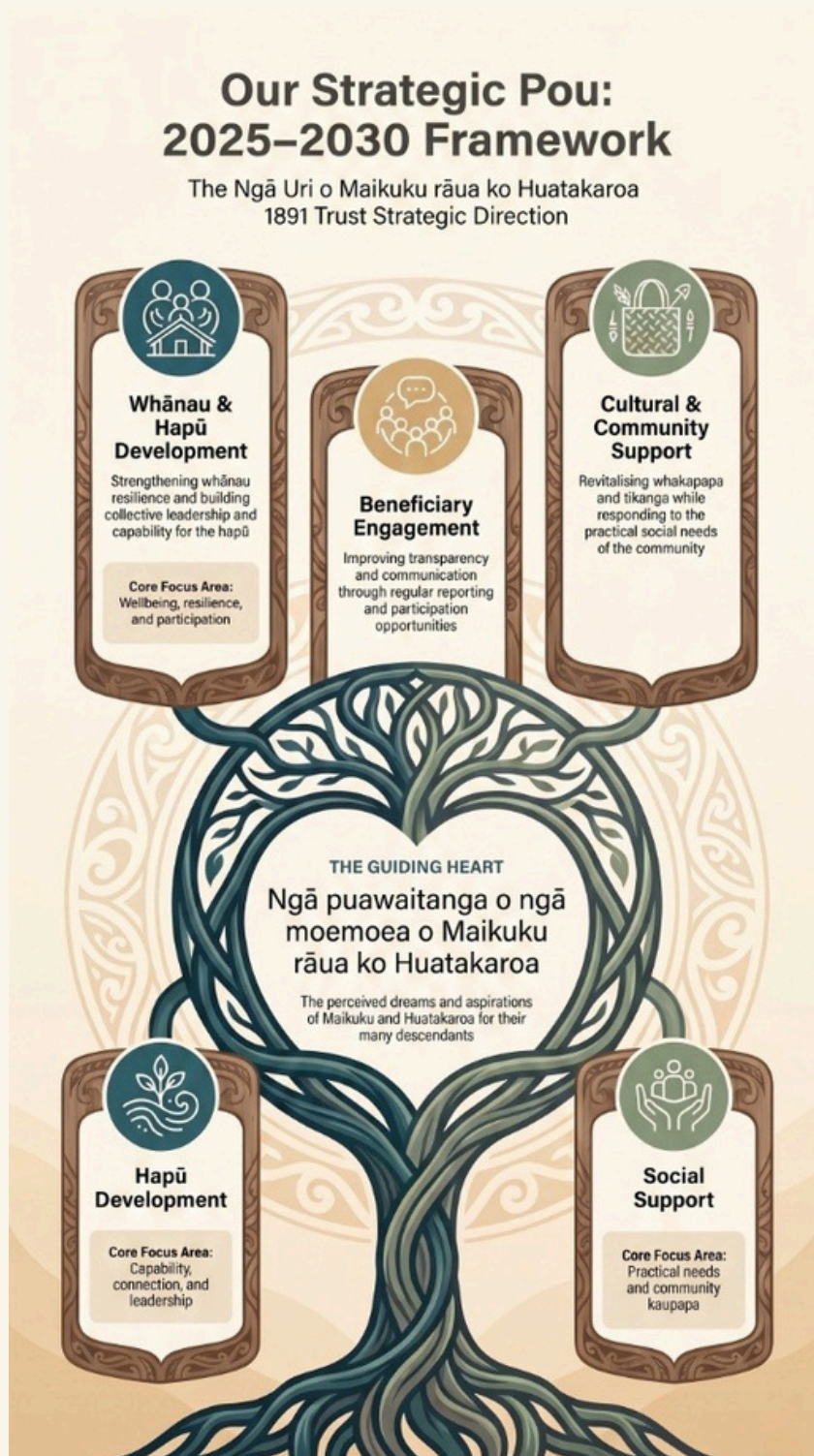
Whānau want clearer communication, fair governance, and opportunities to reconnect through whakapapa, tikanga and reo.



09 / LOOKING AHEAD

Guided by five pou

The Trust's work ahead will continue to be guided by the five strategic pou. These pou give trustees a clear framework for future decisions, funding priorities and engagement.





09 / LOOKING AHEAD

— *continued*

Responding to whānau voice

The 2025 whānau survey has given the Trust a clearer view of the needs, strengths and aspirations of hapū members.

Whānau feedback points to several areas for future focus:

- clearer communication and more regular reporting back
- opportunities to reconnect through whakapapa, tikanga, reo, māra kai, rongoā and wānanga
- practical responses to housing pressure and cost-of-living stress
- support for hauora and whānau wellbeing
- more opportunities to gather, reconnect and strengthen whanaungatanga
- ways for hapū members to share their skills, knowledge and experience

Strengthening communication and engagement

A key focus for the year ahead will be improving how the Trust communicates with hapū members. This includes keeping information clear, accessible and regular. Digital updates will remain useful, but the survey has also shown that not all whānau engage online in the same way. The Trust will need to consider a mix of website updates, email pānui, printed material, phone contact, hui and kanohi ki te kanohi engagement.

Supporting cultural reconnection

Whānau have asked for more opportunities to reconnect with whakapapa, tikanga, te reo Māori, māra

kai, rongoā, karanga and other forms of mātauranga. The Trust will explore practical ways to support this, including wānanga, learning opportunities, intergenerational knowledge-sharing and partnerships with people who already hold these skills within the hapū.

Continuing marae support

Looking ahead, the Trust will continue considering how it can support marae in ways that are fair, transparent and aligned with its charitable purposes.

Exploring the Hokohoko Shop

The Trust is also continuing to explore the proposed Hokohoko Shop and Community Hub as a possible future kaupapa. At this stage, the Hokohoko Shop remains in the feasibility and planning phase. Further work is needed to understand financial sustainability, location, partnerships, governance risks, and how it could support whānau.

Building partnerships

The Trust will continue to build relationships with organisations that can help support its charitable purposes, including marae, hapū entities, funders, government agencies, and service providers.

Responsible growth

The Trust is entering the next phase with stronger systems and a clearer evidence base. However, its resources remain modest. Growth will need to be staged, realistic and financially responsible. The Board's focus will be to maintain sound governance, keep reporting clearly, prioritise activity aligned with charitable purposes, and avoid overcommitting.



10 / ACKNOWLEDGEMENTS

Hapū members and whānau

We acknowledge the hapū members who contributed whakaaro, attended hui, engaged with Trust communications, and continued to support the kaupapa in formal and informal ways. Your involvement helps keep the Trust connected to the people it exists to serve.

Te Tiriti o Waitangi Marae and Oromāhoe Bī Marae Reserve

We acknowledge our home marae for the work they continue to carry for whānau, hapū and community. The marae trustees, committee members, kaimahi and volunteers who maintain these spaces, host our people, uphold tikanga, and respond to the practical needs of whānau and manuhiri.

Te Tii (Waitangi) B3 Trust (TTB3)

We acknowledge Te Tii (Waitangi) B3 Trust for its ongoing financial support and relationship with its Charitable Trust.

This support has helped us continue our governance, planning, administration and charitable activity during the year. We also acknowledge the role of the TTB3 appointed trustee in maintaining connection between the two Trusts.

Trustee acknowledgements

We acknowledge the trustees who served during the 2024/2025 year, Wiremu Tane, Chairperson, Emma Hepi, Trustee / Treasurer, Dr Mary-Anne Baker, Trustee.

We acknowledge Dr Mary-Anne Baker, who served on the Board as the Te Tii (Waitangi) B3 Trust appointed trustee during the 2024/2025 year and resigned in June 2025. We thank Mary-Anne for her contribution and the experience and perspective she brought to the Board.

Following Mary-Anne's resignation, the Trust welcomed Ngāti Rangi Tawhiao in July 2025 as the new TTB3 Trust appointed trustee. We acknowledge Ngāti Rangi's appointment and the continuation of the relationship between the Trust and TTB3 through this role.

The Board also gives special acknowledgement to Emma Hepi, who completes her term as trustee at this Annual General Meeting. Emma has served during an important foundation-building period for the Trust, including work to strengthen governance, improve reporting, support marae, and prepare for deeper engagement with hapū members. We thank Emma for her time, care and commitment to the kaupapa.



10 / ACKNOWLEDGEMENTS — *continued*

Administration and professional support

The Board acknowledges Anita Tipene for administration and operational support during the year.

We also acknowledge Villa Chartered Accountants for financial compilation and advisory support, including preparation of the Trust's Performance Report and financial statements for the year ended 31 March 2025.

Survey and engagement support

The Board acknowledges Tupu Tonu for supporting the Trust's whānau survey through the Tukua Fund. Although the survey was completed after the 31 March

2025 reporting period, this support has helped the Trust build a clearer picture of whānau priorities and strengthen the evidence base for future planning, funding and engagement.

Closing acknowledgement

Finally, we acknowledge our tūpuna, whose legacy continues to shape the purpose and responsibility of the Trust.

The work of the Trust is carried forward for current and future generations. Each step taken, whether through governance, planning, marae support or whānau engagement, is part of that wider responsibility.





SECTION ELEVEN

Minutes from Previous AGM

Held Saturday, 11 October 2025

The following pages contain the minutes (in review) of the Annual General Meeting held on 11 October 2025, to be confirmed at the next AGM.



11 / MINUTES FROM PREVIOUS AGM

Held Saturday, 11 October 2025

Minutes (in Review) – NUOMRKH Annual General Meeting. To be confirmed at the next Annual General Meeting.

| | |
|---------------|--|
| Name | Ngā Uri o Maikuku rāua ko Huatakaroa 1891 Trust |
| Date | Saturday, 11 October 2025 |
| Time | 10:00 am to 12:20 pm (NZDT) |
| Location | Trust Conference Room, 22 Te Kemara Ave, Waitangi |
| Board Members | Wiremu Tane (Chair), Emma Hepi, Rangi Tawhiao |
| Attendees | Anita Tipene |
| Whā nau | Whati Rameka, Irene Wikaire, Hapeta Rameka, Mary-Anne Baker, Wimutu Te Whiu, Amiria Te Whiu, Michael Tane, Ray Williams, Abe Hepi, Suzanne Hepi, Heather Williams, Dallas Anderson, Robert Willoughby, Sarah Boakes, Kimberly Gupta, Danielle Williams |

1. Opening Meeting

1.1 Apologies

Phil Tane, Te Miringa Mihaka, Maureen Tana, Merehora Taurua, Debbie Tane.

1.2 Opening Karakia and Welcome

The Chair opened the hui with a warm welcome, acknowledging all those joining both in person from Waitangi and online via Zoom. The meeting commenced with a brief technical check as participants connected. Once stable, the Chair led the opening mihi, noting the significance of coming together to reflect on the Trust's progress and reaffirming the kaupapa of whanaungatanga, transparency, and service to descendants of Maikuku and Huatakaroa.



2. Annual Report 2024

2.1 Year in Review 2024 — Annual Report and Governance Overview

Anita delivered the Annual Report presentation, welcoming everyone to the Annual General Meeting for Ngā Uri o Maikuku rāua ko Huatakaroa 1891 Trust. She noted that the hui was about reflecting on progress, celebrating achievements, and setting the direction for the year ahead. The theme, "Building Strong Foundations for the Future," captured the focus of the 2023–2024 reporting period — getting the basics right, strengthening governance, and preparing for the mahi ahead.

Anita outlined the structure of the presentation:

- A reflection on the Trust's journey to date,
- Highlights from the 2023–2024 year,
- Financial results and the first trustee elections,
- Insights from the recent whānau survey, and
- An introduction to the leading kaupapa, The Hokohoko Shop, before concluding with general business.

She reminded attendees that this report covers the period ending 31 March 2024 — already more than a year behind current operations — and that references to ongoing mahi may arise in discussion.

Key Governance Achievements

- Completion of the first trustee elections (December 2023) under an independent Returning Officer from

- Election Services, ensuring professionalism and impartiality.
- Convening of the first stand-alone AGM separate from Te Tii B3 Trust.
- Increase in Board hui from four to six per year, enabling stronger oversight.
- Engagement of Villa Chartered Accountants for professional financial guidance.
- Implementation of Xero Accounting and Payroll systems.
- Activation of the Trust's five-pillar Strategic Work Plan.

Anita emphasised that these steps were not merely administrative but formed the essential groundwork for transparency, accountability, and sustainable growth.

Financial Overview

The Trust received \$17,478 from Te Tii (Waitangi) B3 Trust, covering governance, administration, and election costs for the period. Approximately \$17,000 was spent on core governance functions — wages, election costs, and Board hui expenses — while \$2,300 was used for operating costs such as Zoom, Xero, and advertising. The year closed with a planned deficit of \$2,196, attributed to one-off election and compliance setup costs. Net assets stood at \$44,930, representing a stable financial base for the year ahead.

Anita reiterated that these were deliberate investments in establishing sound professional standards and creating a robust foundation for future activity.



First Trustee Election

Anita described the first independent election as a milestone event.

- Nominations ran from 2 October to 2 November 2023, voting from 9 November to 7 December, and results were declared on 12 December 2023.
- Out of 96 eligible voters, 18 participated (18.8% turnout).
- Wiremu Tane and Emma Hepi were elected as trustees.

She highlighted that while turnout was modest, the process set an invaluable precedent for transparency and participation, giving members a genuine democratic voice in trustee selection.

Each trustee serves a two-year term from their election date, with the next election scheduled for January–March 2026 and results to be confirmed at the April 2026 AGM. Anita encouraged whānau to consider standing or nominating candidates who embody the values and aspirations of the Trust.

Trustee Election and Membership Discussion

Following the presentation of the Annual Report and election overview, discussion turned to the eligibility and nomination process for trustees.

It was clarified that, under the Trust Deed, any registered member aged 20 years or over who meets the Charities Act "fit and proper person" criteria may

stand for election. While only Tūpuna Whānau Representatives (TWRs) hold the right to vote, nominations can be made by or through TWRs – either nominating themselves or another member who can whakapapa to Maikuku and Huatakaroa.

Members discussed whether the requirement for TWR endorsement could unintentionally limit participation by descendants not formally connected to Te Tii B3 Trust. The hui acknowledged that this requirement was originally established to verify whakapapa connections and to maintain the charitable compliance and accountability framework. It was further noted that the endorsement mechanism reflects the origins of the Charitable Trust as an initiative supported by Te Tii B3 Trust, which continues to provide financial assistance.

The wider intent of the clause was recognised as ensuring integrity and transparency in trustee selection, rather than exclusion. However, the kōrero also acknowledged that fairness and inclusivity must remain guiding principles as the Trust continues to grow.

The discussion concluded with general agreement that:

- All descendants of Maikuku and Huatakaroa may become members of the Charitable Trust.
- Nominations must be endorsed by a TWR to confirm whakapapa alignment and maintain charitable compliance.
- Trustees will consider the feedback about potential inequities in the nomination process as part of a broader governance review.



2.2 Whānau Survey — Insights and Discussion

Anita and Rangī presented an overview of the Whānau Survey 2025, noting that this part of the meeting was affected by technical difficulties, including intermittent sound and connection issues. Despite the disruptions, attendees remained online, and the kōrero continued productively once the connection stabilised. Key points were re-shared to ensure all participants were able to follow and contribute.

Between September and October 2025, members and wider whānau were invited to share their views through an online survey. The purpose was to understand what matters most to whānau so that future mahi and planning genuinely reflect their voices.

Responses represented a diverse cross-section of whānau connected to Oromāhoe, Te Tii Waitangi, Ngāti Kawa, Ngāti Rāhiri, Ngāti Hine, and other hapū across Te Tai Tokerau. Although the response pool was still growing, clear themes had already emerged: whānau want connection, transparency, and opportunities to be involved.

Key Findings

- Most requested supports: workshops and wānanga (64%), community events (55%), and resource packs or guidance (55%).
- Access to services: 36% requested help with navigation and support.
- Existing capability: 60% were willing to share skills or teach others; 73% had teaching or mentoring experience; nearly half possessed business or marketing expertise; one third currently run a business; and one in five are developing new ventures or side projects.

The results confirmed both strong need and strong capability within the NUOMRKH network.

Discussion

Following the presentation, and once the technical issues had been resolved, attendees engaged in a constructive and wide-ranging discussion.

There was collective agreement that the data reflected the strong skill base already present within the community. Participants observed that many whānau hold expertise that could be shared more openly through structured initiatives. Several attendees commented that unity and collaboration were recurring themes, with a shared wish for better ways to connect, teach, and support one another.

The hui discussed possible actions arising from the findings, including:

- creating a Whānau Skills and Business Directory to map and link people's strengths;
- developing a Cultural Wānanga Calendar for tikanga, te reo Māori, māra kai, and other learning areas;
- running workshops to build both cultural and practical capability, such as budgeting, governance, and business skills; and
- encouraging whānau to register formally so that the Trust can better tailor communication and support.

It was acknowledged that while some participants missed parts of the presentation due to connectivity issues, the open kōrero that followed helped to restate and expand on the key messages. Attendees reflected that the survey captured a positive and forward-looking view of whānau aspirations.

When considering what "success" looks like, whānau envisioned a future where tikanga is protected, wellbeing is nurtured, and opportunities are shared. Themes included hapū unity, education and skill-building for mokopuna, affordable housing grounded in tikanga, and sustainable Māori enterprise.



2.3 Leading Concept — Hokohoko Shop

Emma introduced the Hokohoko Shop as the Trust's leading kaupapa for the year ahead. The concept was presented as a community-led initiative to provide affordable second-hand goods while promoting sustainability, social connection, and skill-sharing.

The presentation outlined a vision for a local hub where donated items could be repaired, repurposed, and made available to whānau at low or koha-based prices — guided by tikanga and the principles of manaakitanga, fairness, and collective care. The kaupapa aimed not only to reduce waste but also to create a space for learning and exchange, where whānau could come together to share time, knowledge, and resources.

Overview and Rationale

The proposed Hokohoko Shop would align with the Trust's focus on whānau wellbeing and community resilience, responding to the rising cost of living and the desire for a more circular, sustainable local economy. The Trust envisaged a model where volunteers and local partners could collaborate to keep costs low while providing social, environmental, and economic benefits.

Initial plans included:

- Developing a business plan and risk management framework.
- Identifying a suitable location — possibly shared or temporary — within Waitangi.
- Seeking donations and partnership support from local families, marae, and businesses.
- Exploring employment or volunteering opportunities for whānau, including rangatahi and kaumātua.

Discussion

The hui welcomed the proposal with strong enthusiasm and engagement. Attendees expressed support for the kaupapa's intent and values, describing it as a practical and inspiring way to embody whanaungatanga and kaitiakitanga in everyday life.

While overall sentiment was positive, the kōrero that followed was robust and wide-ranging. The main points discussed included:

- **Sustainability and Competition:** Participants reflected on the need to ensure the shop's long-term sustainability and to avoid competing unfairly with existing second-hand or charity stores in Paihia. It was recognised that the Trust's approach would differ by centering tikanga Māori, koha-based exchange, and whānau empowerment rather than commercial gain.
- **Learning from Past Experiences:** Several attendees recalled similar initiatives in the area — such as community \$2 shops or food pantries — which had been successful for a time but struggled with volunteer burnout or funding gaps. The hui emphasised that a solid business model and committed volunteer base would be crucial for ongoing viability.
- **Integration with Other Community Goals:** The group discussed how the Hokohoko Shop could be more than a store — a space for workshops and learning, for example jam-making, bread-baking, or rongoā classes. This would connect directly with the survey findings about whānau wanting practical wānanga and opportunities to share skills.



Hokohoko Shop Discussion — continued

- **Partnership Opportunities:** It was noted that local organisations such as the recycling centre and marae could be natural collaborators. Participants discussed the potential for shared facilities, volunteer networks, and waste minimisation support.
- **Community Benefit and Values:** The kaupapa was seen as a reflection of manaakitanga — caring for others and ensuring that essential goods remain accessible to whānau and kaumātua. The group discussed adopting a "by us, for us" philosophy that ensures dignity in exchange rather than charity.
- **Naming and Branding:** Some discussion occurred about the appropriateness of the name "Hokohoko," given its literal meaning of buying and selling. Alternatives such as "The Aroha Shop" or names reflecting sharing, giving, and circular exchange were floated for consideration during the design phase.
- **Operational Challenges:** The hui discussed potential risks, including waste dumping, storage space, and ongoing maintenance. It was agreed these would be addressed in the business planning stage through clear operating policies, volunteer

coordination, and council liaison for waste management.

Outcome and Next Steps

The hui reached broad agreement that the Hokohoko Shop should proceed to the planning phase, with a focus on:

- Preparing a formal business plan including risk assessment and funding requirements.
- Identifying suitable premises in consultation with community partners.
- Exploring partnerships with local councils, marae, and environmental organisations.
- Investigating potential employment or volunteering pathways for whānau involvement.

The discussion concluded with encouragement for the kaupapa's wider vision — to serve as both an environmental and social wellbeing initiative that brings the community together through shared purpose.

The Chair acknowledged the high level of engagement and thanked attendees for their contributions, noting that the enthusiasm and insights shared would guide the project team's next steps.



3. General Business

3.1 Reflection & Pātai

The Chair invited open kōrero on any other matters of importance to the Trust or community. The discussion that followed was wide-ranging and reflected the depth of engagement from attendees. The main topics raised and discussed are summarised below:

Kaumātua Olympics Proposal

Attendees expressed strong enthusiasm for a proposal to host a Kaumātua Olympics in 2026. The kaupapa was seen as a positive and uplifting way to promote hauora, movement, and connection amongst kaumātua, while bringing whānau and generations together in celebration. Suggestions included holding the event in Waitangi or nearby, seeking local sponsorship and community partnerships, and incorporating friendly sporting and cultural activities. The hui recognised that such an event would align strongly with the Trust's wellbeing and community engagement objectives. The Trustees agreed to consider the Kaumātua Olympics as a 2026 initiative and to explore funding and logistical requirements over the coming year.

Relationship with Marae, TTB3, and Local Hapū Group

The hui acknowledged that engagement between the Charitable Trust, Te Tii Marae, and related hapū entities is currently limited. It was agreed that stronger relationships would benefit all organisations by improving coordination, avoiding duplication, and presenting a unified approach to community development. The Chair confirmed that re-establishing regular dialogue with Waitangi Marae and Te Tii B3 Trust will be a priority for the Trustees in 2026. The hui also noted the importance of maintaining the Charitable Trust's independence while collaborating on shared kaupapa.

Community Energy Concept

An update was provided on the emerging Community Energy Project, which aims to explore renewable and self-sufficient energy options for local communities. The concept was acknowledged as forward-thinking and aligned with the Trust's

focus on sustainable development and environmental kaitiakitanga. The hui expressed support for continued exploration of this kaupapa and requested that updates be shared at future meetings as the concept evolves.

Mental Health and Hauora Services

Some discussion focused on the need for better access to mental health and social services for whānau. It was noted that many in the community face barriers to receiving appropriate support and that suicide rates among Māori remain unacceptably high. There was a request for more visible and locally based services and questioned why so few initiatives are operating in the Waitangi area.

The Trustees reiterated their commitment to supporting this kaupapa and acknowledged previous efforts to secure funding, such as an unsuccessful application for Kaiwhiriwhiri Navigators (Whānau Ora). It was agreed that the Trust would continue pursuing collaborative opportunities with Te Tii B3 Trust, Ngāti Hine Health Trust, and other local providers.

Attendees encouraged the Trust to engage existing local practitioners and health advocates in its planning and funding proposals. The hui also discussed the value of joint advocacy, information-sharing, and creating an integrated service model that reflects tikanga and whānau needs.

Succession and Future Leadership

The Chair closed the discussion with reflections on succession and sustainability. He noted that many of those present were long-serving members who had carried the kaupapa for decades. Ensuring future continuity would require intentional efforts to nurture and mentor younger whānau into governance and leadership roles.

The hui supported the view that intergenerational knowledge transfer is essential to sustaining the Trust's kaupapa. The Trustees were encouraged to identify opportunities for training, mentoring, and capacity-building to support new leaders in 2026 and beyond.



12 / FORMAL PERFORMANCE REPORT AND FINANCIAL STATEMENTS

The following pages present the entity information and compiled financial statements for Ngā Uri o Maikuku rāua ko Huatakaroa 1891 Trust for the year ended 31 March 2025.

*Statement of Financial Performance**For the year ended 31 March 2025*

| | 2025 | 2024 |
|---|-----------------|------------------|
| Revenue | | |
| Donations, koha, bequests and other general fundraising | \$36,590 | \$17,478 |
| Total revenue | \$36,590 | \$17,478 |
| Expenses | | |
| Employee remuneration and related expenses | \$13,939 | — |
| Expenses related to service delivery | \$3,169 | — |
| Grants and donations made | \$10,000 | — |
| Other expenses | \$13 | — |
| Total expenses | \$27,121 | \$19,674 |
| Surplus / (deficit) for the year | \$9,469 | (\$2,196) |

Continued on the next page – Statement of Financial Position and Notes to the Financial Statements.

12 / FORMAL PERFORMANCE REPORT AND FINANCIAL STATEMENTS — *continued*

Statement of Financial Position

As at 31 March 2025

| | |
|------------------------|----------|
| Assets | |
| Bank accounts and cash | \$55,699 |
| Total assets | \$55,699 |
| Liabilities | |
| Liabilities | \$1,299 |
| Total liabilities | \$1,299 |
| Net assets | \$54,400 |
| Accumulated funds | \$54,400 |

Notes to the Financial Statements

- **Note 1** — Reporting framework. The financial statements have been prepared under the Tier 3 not-for-profit reporting standard (PBE SFR-A (NFP)).
- **Note 2** — Compilation. The financial statements were compiled by Villa Chartered Accountants from information provided by the Trust. They were not audited or reviewed.
- **Note 3** — Main sources of cash. Donations received from Te Tii (Waitangi) B3 Trust, and funding from Tupu Tonu (Tukua Fund) received in the post-reporting-period.
- **Note 4** — Reliance on volunteers. Trustees and supporters contribute their time without remuneration. The Trust relies on volunteer mahi to deliver its kaupapa.
- **Note 5** — Related party transactions. The Trust receives ongoing financial support from Te Tii (Waitangi) B3 Trust, which also appoints one trustee to the Board.



NGĀ URI O MAIKUKU RĀUA KO HUATAKAROA 1891 TRUST

Ngā puawaitanga o ngā moemoea o Maikuku rāua ko Huatakaroa
The perceived dreams and aspirations of Maikuku and Huatakaroa for their many descendants

Annual Report 2024/2025
For the year ended 31 March 2025